

WHAT YOU NEED TO KNOW ABOUT VICTORIA'S 30-YEAR INFRASTRUCTURE STRATEGY

137

RECOMMENDATIONS

TOTALLING APPROXIMATELY

\$1000

BILLION

WITH A FOCUS ON

70%



STATEWIDE

45%



BETTER USE

35%



NEW BUILD

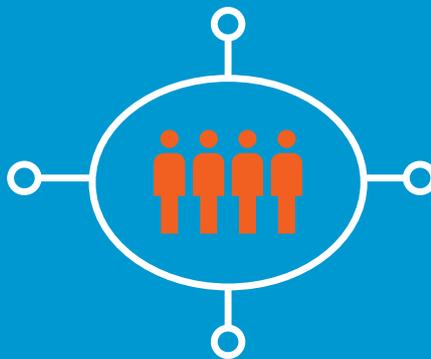
CONNECTING PEOPLE



SERVICES



COMMUNITY



EDUCATION

JOBS



INFRASTRUCTURE VICTORIA

Infrastructure Victoria has tabled its 30-year infrastructure strategy to Parliament.

It is the result of a year long journey with the community to create Victoria's first ever, all sector infrastructure strategy.

The strategy is a plan for Victoria, and all Victorians. It makes 137 recommendations, 70 per cent of which have relevance statewide.

This is both an aspirational vision and a practical plan, aimed at making recommendations as specific and workable as possible and outlining key next steps for action.

Recommendations summary

The strategy includes recommendations covering all infrastructure sectors, from providing better access to health, education and justice services to securing Victoria's water supply and transitioning to a cleaner energy future. At all times, the strategy has sought to put social and environmental outcomes on equal footing with economic objectives. It seeks to strengthen Victoria's society, grow its economy and value the environment.

Some of the 137 recommendations are new build solutions – state shaping projects that could transform how Victorians live and move. These include transport projects like North East Link, growth area local buses and cycling corridors and walking improvements, as well as smaller construction projects, such as supporting the construction of new public libraries and improved public spaces.

Many other initiatives involve no construction, but could be even more impactful. These include policy, regulatory, and pricing reforms that could profoundly change how we behave such as removing barriers to the implementation of driverless vehicles and introducing cost-reflective energy tariffs.

Key recommendations

Infrastructure Victoria has identified three key recommendations that are considered the most important actions for government to take in the short to medium-term.

1. Increasing densities in established areas and around employment centres to make better use of existing infrastructure.

Victorian cities are expanding and government must continue to plan and provide infrastructure for new communities. But the more Victorian cities sprawl, the harder it is for people to get around, and the more onerous the task of providing high quality infrastructure. Immediate and ongoing action is required to redirect growth to areas better equipped to cope.

Key initiatives as part of this recommendation include intensifying medium density housing development in established areas already well-served with infrastructure and medium to high density housing, services and commercial development around major employment centres, where appropriate.

> [For more information see pages 54 to 65 of the strategy.](#)

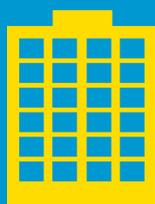
2. Introducing a comprehensive and fair transport network pricing regime to manage demands on the network.

Managing demand on the transport system will be critical. We think a transport network pricing regime will reduce congestion and crowding and enable faster travel times for high value trips, considering all modes and with a focus on addressing equity concerns. This reform will fundamentally change the way the transport network is used and will play an important role in preparing for the arrival of driverless vehicles and improving freight productivity.

To understand this issue, in 2016 Infrastructure Victoria released the first in a series of papers on transport network pricing, *The road ahead*. The paper outlines the problems with the current approach to transport pricing in Victoria, and the benefits and limitations of introducing a new pricing regime to reduce congestion and make the most efficient use of the state's transport network.

> [For more information see pages 123 to 135 of the strategy.](#)

TOP THREE
RECOMMENDATIONS



INCREASING
DENSITIES

3. Investing in social housing and other forms of affordable housing for vulnerable Victorians to significantly increase supply.

Major investment over the next 30 years, and particularly the next 10, is essential to ensure the most vulnerable Victorians have access to one of our most fundamental needs – shelter. Without bold action, the number of Victorians living in insecure accommodation will increase to levels never seen before.

While the cost of improving the provision of social housing for vulnerable Victorians will be significant, not acting will come at even greater costs to society and the economy, which will be felt by generations to come.

Key initiatives as part of this recommendation include developing a statewide plan with targets for new dwellings for at-risk Victorians and providing a pathway from crisis accommodation to long-term secure housing.

> [For more information see pages 98 to 106 of the strategy.](#)

The common link

An important area for action is improving internet and mobile phone coverage, particularly in regional and rural areas. This is the common link running through the strategy. Digital connectivity is critical to Victoria's success over the coming decades. It will enable the uptake of technological developments in a range of sectors and industries.

The recommendation on communications network infrastructure isn't a simple fix and doesn't have a guaranteed outcome. But it does encourage state government to take a more proactive, coordinated approach to addressing this pressing infrastructure challenge.

Statewide recommendations

The strategy is the first of its kind to cover the whole state. Major infrastructure plans from Victoria's past have centred on metropolitan Melbourne, but we think it makes a lot of sense to treat Victoria holistically.

Melbourne is integral to the functioning of regional and rural Victoria, just as regional and rural Victoria is integral to the functioning of Melbourne.

To this end, the vast majority of recommendations, around 70 per cent, have broad applicability across the state and are not specific to one area or region. Of the remainder, the split is around 20 per cent metropolitan and around 10 per cent regional, which is appropriate given the size and speed of population growth in Melbourne. Even then, there is significant cross-over in terms of the impacts of these recommendations.

How to navigate the strategy

The strategy sets out the social, economic and environmental goals we are aiming to achieve (the vision and objectives), the infrastructure challenges that need to be addressed (the needs) and the build and non-build solutions for meeting these challenges (the recommendations). The strategy is not organised by sector, so if you want to find recommendations related to transport, for example, you will need to look across the strategy, particularly at Needs 1, 2, 4, 10, 11, 12, 13 and 19. The navigation tool on Infrastructure Victoria's consultation website yoursay.infrastructurevictoria.com.au can help you search through our recommendations by sector or geographic area.

A pipeline of projects and reforms is provided at the end of each need to illustrate what should be delivered over specific timeframes.

The strategy is complemented by a number of Infrastructure Victoria publications released over the past year, including a consultation report on the draft strategy called *What we learned* and the final version of the *Options book: A supporting document for Victoria's 30-year infrastructure strategy*.

Underpinning these publications are a range of technical reports, in particular assessments by AECOM/PwC of a number of options considered during the development of the draft strategy and a report by KPMG/Arup/Jacobs on transport economic appraisal and demand modelling.

All these documents are available at infrastructurevictoria.com.au.



TRANSPORT
NETWORK
PRICING
REGIME



SOCIAL AND
AFFORDABLE
HOUSING

CONSULTATION IN NUMBERS



OVER
600
FORMAL
SUBMISSIONS
RECEIVED



OVER
1,000
SURVEY
RESPONSES
RECEIVED



OVER
104,000
VISITS TO OUR
WEBSITE, WITH
OVER 65,000
UNIQUE VISITORS



TWO CITIZEN JURIES
ASSEMBLED IN
METROPOLITAN
MELBOURNE AND
REGIONAL VICTORIA,
MEETING FOR SIX
SESSIONS EACH

How we have responded to feedback

During 2016, Infrastructure Victoria held three rounds of consultation to develop the 30-year infrastructure strategy.

As well as our online engagement, we have held workshops, roundtables, briefings and interviews with local government, the private sector, peak bodies, community and commercial leaders in regional Victoria, and targeted interviews with leaders in social and environmental organisations.

Infrastructure Victoria also convened two citizen juries to respond to the question: 'What should we do to meet Victoria's infrastructure needs?' Each jury met for six full day sessions on Saturdays from April to July to build their understanding of the subject. Each jury comprised approximately 40 community members who had been randomly selected and broadly represented the Victorian population.

During consultation, people provided strong evidence in support of their views and caused us to change ours. In other instances we have disagreed with community and stakeholder feedback based on the strength of evidence. Visit infrastructurevictoria.com.au for more information on:

- the citizen jury recommendations
- independent reporting from our consultation facilitators
- our analysis of, and responses to, consultation.

Next steps

The 30-year infrastructure strategy was delivered to Parliament on 8 December 2016. The Victorian Government has up to 12 months to respond to the recommendations and create its own five-year infrastructure plan.

Infrastructure Victoria will then, on an annual basis, report on government's progress in fulfilling this plan.

Infrastructure Victoria is required to refresh the strategy within three to five years of the strategy being tabled to Parliament. We are aiming to undertake the refresh in three years' time.

We are already looking ahead to the first refresh and see the next strategy as an opportunity to create something even better, informed by further research and consultation, and reflecting the changing context locally and internationally.

Keep in touch

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